# Killeen Independent School District Brookhaven Elementary School 2018-2019 Formative and Summative Reviews



### **Mission Statement**

Brookhaven staff will work together so that each student is a confident learner and is challenged to achieve his or her highest potential.

### Vision

The faculty and staff of Brookhaven Elementary School will provide high quality instruction and engaging learning activities in a positive school environment, so that each student develops a lifelong love of learning.

### **Value Statement**

Each student is unique and can learn more and at higher levels.

Students will give their attention and commitment when provided engaging experiences.

Each member of the school has the responsibility to ensure quality learning experiences for students.

We can achieve more by working together.

Every teacher is a leader and every leader a teacher.

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**Performance Objective 1:** By the end of the 2018-2019 school year, we expect a minimum of a 5% increase on the EOY Universal Screeners (MAP & CIRCLE) in each area for grades PK-5 including special education, ELL, GT, At-Risk and 504 students.

				Rev	riews	
Strategy Description	Monitor Strategy's Expected Result/Impact		Summative			
			Nov	Jan	Mar	June
differentiated instruction to address their unique needs as well as projected-based learning. Teachers will be provided ongoing PD on how to meet the unique needs of the G/T students in order to increase the number of students that meet the expected growth in reading and math.  In addition to engaging in project based	Interventionist, & Admin	STAAR performanceIndex 4  Increase in identified Gifted and Talented students by 10% by the end of the school year.  Increase in the percentage of Gifted and Talented students that meet the expected growth and Mastery Level.  Student Progress monitoring.	65%	76%	100%	
learning using technology, GT students will be provided research materials to nurture their particular interests.						

Critical Success Factors CSF 1 CSF 2 CSF 7  2) A Temp employee will work with students in small groups during intervention focusing on skills that students are lacking in reading and writing to close gaps in their learning. The temp employee will work collaboratively with classroom teachers studying the IFD/standards, planning lessons, sharing teaching strategies, reviewing common formative/summative assessment data, and implementing research based strategies to meet individual student's academic needs.	(interventionist)	Student progress on state assessments, benchmark assessments, progress reports and report card.	100%	100%	100%	
Critical Success Factors  CSF 1 CSF 4  3) All students will be invited to participate in an after school club. The clubs will have a hands on approach to academic goals and aligned with the TEKS. The clubs will be used to practice content already taught. For example, the Technology Club will use reading, math, and science TEKS along with technology (STEM) as a basis for the club.		Brookhaven will maintain or increase the number of campus clubs and show an increase in student enrollment in clubs based on club rosters.  Student growth and progress on common assessments and benchmark assessments.  A charter for all clubs will have a clear connection to grade level TEKS.	90%	100%	100%	

100%
100%

Critical Success Factors		Student Achievement and growth as				
CSF 1 CSF 2		measured by campus level common	100%	100%	100%	
6) An intervention time will be blocked out for each grade level called Bronco Time. Additional staff will push in to classrooms to		assessments, MAP, CIRCLE, and STAAR through progress monitoring.				
offer assistance to struggling students in the						
areas of math, reading, writing, and science.						
5.5 Instructional Aides funded by State						
Comp Ed and Title 1 funds will also work						
with students in small group to help close						
achievement gaps.						
PBMAS		Student Achievement and growth as				
Critical Success Factors	Classroom	measured by campus level common	75%	80%	100%	
CSF 1 CSF 2 CSF 7	Teachers	assessments, MAP, CIRCLE, and STAAR				
7) Using formative assessments of learning, common unit assessments and collected intervention data, grade level team members will respond to the needs of students in a timely manner and, if needed, RtI will be implemented for students not meeting grade level expectations. An additional designated Lexmark for the purpose of scanning common assessments and reviewing the data will be purchased.	CIS Interventionist Admin	through progress monitoring.				
In addition, ESL students, SPED students, and the African American sub-group will be closely monitored through RtI to develop individual plans for students struggling in any of the content areas to close achievement gaps.						

PRMAS	SDED teachers	Spacial Program students will increase				
PBMAS Critical Success Factors CSF 2 CSF 3 CSF 7  8) Teachers (SPED, Regular, Dyslexic, and ESL) will collaboratively review assessment data and student achievement weekly to identify specific student needs and use/identify research-based strategies to implement in the learning process for individual students in the content areas.	SPED teachers Classroom Teachers Support Teachers CIS Admin	Special Program students will increase achievement and show growth on campus, district, and state assessmentsMAP, CIRCLE, and STAAR through progress monitoring.	60%	85%	100%	
A monthly meeting will be held with the Administration team, SPED teachers, and the Regular Ed teachers to review student growth and student services.						
Critical Success Factors CSF 1 CSF 4  9) Field-based instructional experiences will be provided for all studentsRegular Ed, ELL, SPED, 504, and At-Risk studentsto provide and enhance background knowledge and experiences both on and off campus.  Presentations will be brought to the campus for the students linked to the curriculum to provide extensive real-world connections and hands-on opportunities.	Admin Team CIS	Student data on related Unit Assessments, BOY, MOY, and EOY state and district assessments, as well as student results on STAAR will increase by a minimum of 5%.	50%	60%	90%	
Critical Success Factors CSF 1 CSF 2 CSF 4  10) ESL teachers will provide ESL students with research-based instructional strategies and tools needed to meet the individual need of these students. Additionally, Home-School Connections Newsletters will be purchased for ESL parents to provide tips and ideas to extend the learning at home.	Admin CIS Interventionist ELL Teacher	Special Program teachers will increase achievement and show growth on campus, district, and state assessmentsMAP, CIRCLE, and STAAR through progress monitoring.	85%	100%	100%	
	= Accomplisi	e Continue/Modify	No Progress	= Discontinue		

**Performance Objective 2:** By the end of the 2018-2019 school year, 75% of all 3rd grade - 5th grade students will meet the achievement standard (Domain 1) on STAAR Reading. By the end of the 2018-2019 school year, 70% of the 4th -5th grade students will achieve 1 year growth as measured by MAP Reading.

			Reviews			iews		
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative		
			Nov	Jan	Mar	June		
Critical Success Factors CSF 1 CSF 3 CSF 4 CSF 7  1) Teachers will receive Professional Development at the beginning of the year for next steps in Guided Reading involving increase in rigor and student discourse along with specific stations.		Student Achievement and growth as measured by campus level common assessments, MAP, CIRCLE, and STAAR through progress monitoring.	100%	100%	100%			
This will include modeling and hands-on activities to include make and take for immediate implementation in the classrooms.								

		Tor or				
Critical Success Factors	All teachers	Classroom evidence of balanced literacy				
CSF 1	teaching ELAR	implementation as documented through	<b>75%</b>	80%	90%	
2) Balanced Literacy will be used within the GRR Framework daily and consistently with fidelity starting at the beginning of the year. This includes Guided Reading utilizing the Guided Reading and Writing Continuum book along with the TRS Resource system to assist with lessons designed to reach our struggling students by identifying specific research-based strategies as well as for interventions.	CIS Admin team	walkthroughs and TTESS.  Improved student achievement in Reading as measured by MAP, State STAAR test and formative/summative common assessments.				
Reading Eggs will be purchased as an additional intervention and research-based tool that assist in closing gaps both at home and at school.						
Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 7  3) Professional Development will be done through after-school sessions on the use of the new F&P Guided Reading Stations. The full implementation of the stations will begin in November.	Admin CIS Teachers Interventionist	Student growth and progress on unit common assessments, district assesments, and STAAR Reading.	60%	60%	100%	

Critical Success Factors	Classroom teachers					
CSF 1 CSF 3 CSF 7	CIS	Student Achievement and growth as	75%	90%	100%	
4) Teachers needing assistance in the	Interventionist	measured by campus level common				
	admin team	assessments, MAP, CIRCLE, and STAAR	)			
balanced literacy process will be provided		through progress monitoring.				
professional development through the district		une ugn progress memoring.				
PD department and the campus instructional						
specialist. Additional assistance will be						
given by the Reading Coach and						
Interventionist.						
The professional development will include						
and not be limited to:						
1. Using strategies that increase student						
discourse and justification						
2. Providing a framework where students						
consistently monitor their own understanding						
Teachers will map each unit using the IFD,						
VAD, YAG, and TAG to ensure that						
essential skills are taught in a timely manner.						
The maps will also be used to plan lessons.						
	Teachers					
Targeted Support Strategy	Interventionist		30%	F00/	OFW	
PBMAS	CIS		30%	50%	85%	
Critical Success Factors	Admin	Student Achievement and growth as				
CSF 1 CSF 2	Aumin	measured by campus level common				
5) Additional Targeted Support will be		assessments, MAP, CIRCLE, and STAAR				
provided to all students, including African		through progress monitoring.				
American, Pacific Islander, students of Two						
or More Races and Economically						
Disadvantaged populations by implementing						
The Comprehension at the Core Toolkit at						
least once a week using non-fiction Science						
lessons (cross-curricular) at the beginning of						
the year. This will increase the academic						
achievement status of students meeting grade						
level standard in reading through the						
exposure to non-fiction text while increasing						
metacognitive thinking and student						
discourse.						

6) Running records will be done and analyzed biweekly in 1st - 5th grade with struggling students (PK and Kinder will begin in January with readers).  The data will be used to identify Guided Reading groups and design specific stations.	Teacher Interventionist	Increase fluency and comprehension based on mini-assessments, common unit and district assessments and STAAR.	50%	50%	65%	
Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 7  7) Systematic and continuous monitoring will be implemented through walk-throughs and PLC to ensure that instructional materials align with the standards, the curriculum, research-based practices, high level authentic student work that includes components of balanced literacy, Tool Kit lessons, use of performance indicators and TRS unit assessments.	Admin team CIS all Team members	Student Achievement and growth as measured by campus level common assessments, MAP, CIRCLE, and STAAR through progress monitoring.  Instructional Rounds data (campus and district), as well as walk-through data will show 100% target/task alignment, an increase in product-based collaborative learning, and a minimum of a 25% increase in student discourse	75%	85%	95%	
Critical Success Factors CSF 1  8) The librarian will plan and provide lessons in the library based on grade level or class academic needs.  The librarian will facilitate and foster the love of reading across genres and content areas by implementing a reading program such as AR or MyOn.  Incentives will be purchased for students. They will have the opportunity to purchase items quarterly based on the number of points they have earned through reading and testing.	Admin Librarian	Student growth and progress on unit common assessments and benchmark assessments.	80%	90%	100%	

Critical Success Factors CSF 1 CSF 2 CSF 5 CSF 7  9) The ELL teacher will work collaboratively with grade level team members to plan lessons that focus on modifying high leverage TEKS to teach reading. These teachers will review assessment data collaboratively, use research-based strategies such as guided reading and word study to teach students struggling in reading.  The ELL teacher in collaboration with the parent liaison will contact parents, meet with them, and provide strategies and materials they can use at home to assist their student. Imagine Learning will also be used as an	Classroom teacher Parent Liason	Increased collaboration between the ELL, SPED, and classroom teachers will result in the following:  Student Achievement and growth as measured by campus level common assessments, MAP, CIRCLE, and STAAR through progress monitoring.	80%	80%	100%	
additional research-based tool to practice skills and close gaps.  Targeted Support Strategy Critical Success Factors CSF 1 CSF 2 CSF 7  10) A Title 1 Reading Coach/Interventionist and an Interventionist will collaborate with classroom teachers to clarify what students must learn, review student assessments, identify teaching strategies to improve student achievement in reading, model Balanced Literacy and plan collaboratively with the grade level teams to ensure all components of Balanced Literacy are implemented.	CIS ELL teacher Title 1 Teacher	There will be increased collaboration between the Title 1 teachers, ESL teacher and grade level team members as evidenced by an increase in individual student reading levels based on the MAP.	100%	100%	100%	
Additional Targeted Support will be provided to all students including African American, Pacific Islander, students of Two or more races, and economically disadvantaged students by the Reading Coach and Interventionist in conjunction with the classroom teachers in order to increase the academic achievement status of students meeting grade level standard in reading.						

Targeted Support Strategy Critical Success Factors CSF 1 CSF 2 CSF 7  11) A Temp employee will be hired to work with students in small groups focusing on reading skills that students are lacking. The Temp employee will work collaboratively with classroom teachers in studying the IFD/standards, planning lessons implementing the GRR framework, sharing teaching strategies, reviewing common formative/summative assessment data, and implementing research based strategies to meet individual students' academic needs.  Additional Targeted Support will be provided to All Students including African	Temp employees CIS Admin team Classroom teachers	Student Achievement and growth as measured by campus level common assessments, MAP, CIRCLE, and STAAR through progress monitoring.	100%	100%	100%			
provided to All Students including African American, Pacific Islander, students of Two or More Races, and Economically Disadvantaged students in order to increase academic achievement status of students meeting grade level standard in reading.								
Critical Success Factors CSF 1 CSF 4  12) Saturday Camps will be implemented this year to offer tutoring for our STAAR testing grade levels to work on specific student needs based on disaggregated data from benchmarks including MAP assessments, formal assessments, benchmarks, and previous STAAR scores.	Admin CIS Teachers	Student growth based on pre and post assessments and student success on the STAAR assessment.	0%	0%	X			
= Accomplished = Continue/Modify = No Progress = Discontinue								

**Performance Objective 3:** By the end of 2018-2019 school year, 70% of 5th grade students will meet the achievement standard (Domain 1) on STAAR Science.

				Rev	iews	
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative
			Nov	Jan	Mar	June
PBMAS Critical Success Factors CSF 1 CSF 4  1) Science will be taught every day in every grade level. The instruction will include a minimum of 1 hands-on science experiment based on grade level TEKS each week. It will be supported by small group instruction (Guided Science groups), vocabulary development and written responses of understanding to further enhance comprehension for all students, but especially ESL, SPED, and the African American subgroup.	Admin CIS Teachers SPED Teachers ESL Teacher Interventionist	Student growth and progress as measured on common unit assessments, projects, formative assessment and STAAR Science	40%	50%	75%	
A Science Interactive Vocabulary Word Wall will also be created for 3rd-5th grade as an additional support for vocabulary development.						
Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 7  2) StemScopes and GIZMO will be purchased as additional tools to strengthen comprehension of the science TEKS for both the teachers and the students. Materials will be purchased to support the StemScopes activities and hands-on experiences.	Admin CIS Teachers Interventionist	Students will be able to make connections from lab to classroom instruction, including vocabulary.  Improvement on common unit assessments, formative assessments, and the 5th Grade STAAR Science.	45%	74%	100%	

PBMAS Critical Success Factors CSF 1 CSF 2 CSF 7  3) Grades PK-5 will use hands-on science investigations to enhance/ relate science concepts to the real world.  Connections will be made to classroom instruction and the real-world which will deepen the learning for all students to include ESL students, SPED students, and the African-American subgroup.	Classroom Teachers CIS Interventionist SPED Teachers	Student Science Journals should show evidence of discovery process and scientific method, including purpose, tools, and conclusion  Students will be able to make connections from lab to classroom instruction, including vocabulary.  Improvement on common unit assessments, formative assessments, and the 5th Grade STAAR Science.	40%	50%	75%	
Critical Success Factors CSF 1 CSF 3 CSF 7  4) The administration team to include the CIS and Intervention will do Science specific walk-throughs once a month with specific focus on experiment implementation and hands-on instruction with the use of academic vocabulary. Immediate feedback will be given.	Admin CIS Interventionist	Improvement on common unit assessments, formative assessments, and the 5th Grade STAAR Science.	10%	38%	50%	
Critical Success Factors CSF 1 CSF 2  5) Students will complete a mini science project at the end of each nine weeks based on the 4 reporting categories. One nine weeks will focus on Matter & Energy. The next will focus on Force, Motion, and Energy. The other will focus on Earth & Space. The last will focus on Organisms and Environments. This will help to culminate and deepen the learning throughout the grade levels.		Student growth and progress as measured by common unit assessments, formative assessments, and STAAR Science.	40%	65%	100%	
Critical Success Factors CSF 1  6) Students will create interactive notebooks throughout the year. The students will use the interactive notebooks for recording and analyzing data. Students will use the interactive notebooks as a tool to enhance vocabulary and knowledge of targeted topics.	Admin CIS Teachers	Student growth and progress as measured on common unit assessments, projects, formative assessments, and STAAR Science.	70%	100%	100%	

		1					
Critical Success Factors CSF 1 CSF 4 CSF 5 CSF 6  7) Family Science night will provide hands- on experiences for students and parents that are aligned to grade level expectations. These experiences will help reinforce student understanding of the concepts.  Parents will leave with tips on how to assist their child at home for extended practice.	Admin Teachers	Student growth and progress as measured on common unit assessments, projects, formative assessments, and STAAR Science Family Participation	100%	100%	100%		
Supplies and materials will be purchased.							
Critical Success Factors CSF 1 CSF 4 CSF 5  8) Brookhaven students (1st-5th) will participate in a Science Fair. They will use the Scientific Method to design an experiment and presentation based on one of the four reporting categories.	Admin CIS Teachers	Student growth and progress as measured on common unit assessments, projects, formative assessments and STAAR Science Family Participation	35%	54%	100%		
PBMAS Critical Success Factors CSF 1 CSF 7  9) Comprehension at the Core Toolkit lessons will be embedded during Reading as well as Science at least once a week using non-fiction text to deepen the understanding and make real-world connections with the content.	Teachers CIS Interventionist	Student growth and progress as measured on common unit assessments (formative and summative) and STAAR Science.	45%	60%	75%		
= Accomplished = Continue/Modify = No Progress = Discontinue							

**Performance Objective 4:** By the end of 2018-2019 school year, 70% of 4th grade students will meet the achievement standard (index 1) on the STAAR Writing.

				Rev	iews		
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative			
			Nov	Jan	Mar	June	
Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 7  1) The administration team to include the CIS and Interventionist along with the fourth grade team will analyze STAAR data and identify the common errors and questioning styles to drive instruction.	Admin CIS Teachers Interventionist	Improve writing, revising, and editing as evidenced by end of unit common assessments (Formative and/or Summative) and the 4th Grade STAAR Writing.	45%	71%	100%		
Critical Success Factors CSF 1 CSF 7  2) The teachers will receive professional development through PLC, grade level planning, and staff meetings on Writer's Workshop the first semester and begin full implementation with fidelity and consistency in January (Second Semester).  The fourth grade teachers will begin full implementation the 2nd nine weeks of school after an accelerated Professional Development plan that will begin the first week of school during grade level planning, PLC and after-school sessions.	Admin	Improved writing, revising and editing as evidenced by end of unit common formative and summative assessments and the STAAR Writing assessment in 4th grade.		100%	100%		

Critical Success Factors	Admin 4th grade teachers CIS Interventionist	Student Achievement and growth should increase as measured by the 4th grade STAAR Writing and through progress monitoring.	60%	81%	100%	
activities will be designed based on the collected data and specific needs of each student.						
PBMAS Critical Success Factors CSF 1  4) Revising and Editing practice will be spiraled daily through morning work, warmups, and through purchased supplies such as Kamico practice test. In addition, reading passages will also be used (retyped with specific, purposeful errors embedded within in them). Fourth grade teachers will begin In October while the other grade levels will begin the 2nd nine weeks.  Interactive notebooks/journals will be used in every classroom to facilitate spiraling and for writing integrated across content areas.  Additional Targeted Support will be provided by the teacher, interventionist and instructional aides pushing in during Bronco Time (interventions) to all students including the African American, Pacific Islander, students of Two or More Races, and Economically Disadvantaged student populations to increase academic achievement status of students meeting grade level standard in Writing.		Improved writing as evidenced by end of unit common formative and/or summative assessments and the 4th Grade STAAR Writing.	70%	100%	100%	

Critical Success Factors CSF 1  5) All classroom teachers will use a Balanced Literacy approach in ELAR that includes a strong emphasis on Guided Reading and Guided Writing to include writing daily across the curriculum and Word Study.  Fountas and Pinnell's Guided Reading &	Teachers CIS Interventionist	Students will be able to write sentences/paragraphs using conventions correctly, word choice, etc as evidenced by writing scores of at least 75 or higher for at least 70 percent of the students in each grade level on common assessments and formative assessments.	45%	85%	100%	
Writing will be utilized as a part of lesson planning.						
Critical Success Factors CSF 1 CSF 7  6) Teachers will implement and use Empowering Writers' strategies across all subject areas as a part of the lesson to improve classroom instructional practices in writing.  Teachers having difficulties implementing the writing workshop model will be required to observe experts teaching writing and document use of strategies observed in their classrooms as well as additional professional development.		4th grade students will demonstrate proficiency in writing on all common formative and/or summative assessments and the STAAR test.  K-5 students will show growth and progress as evidenced by common unit assessments.	62%	81%	100%	
Critical Success Factors CSF 1  7) All PreK- 1st grade classroom teachers will incorporate the usage of a word wall to encourage students to label items in their writing journals or in their drawings, as well as to strengthen their word development and vocabulary.	PK-1st Teachers CIS Admin	Students will show in increase in growth on the MAP & CIRCLE assessment in the Phonological Awareness and Vocabulary Development section.	80%	100%	100%	

Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 7  8) Every 4 1/2 weeks, teachers will submit a high, middle, and low level student sample to review collectively. The data will be used to identify gaps and additional instruction, review, and interventions. The samples should be products from Writer's Workshop/writing through the process without prompts.	Admin CIS Teachers	Improved writing, revising and editing as evidenced by end of unit common assessments and the 4th grade STAAR Writing.	0%	0%	X	
Critical Success Factors CSF 1 CSF 2  9) Students will be expected to write 1-5 sentence(s) responses reflective of the standard of grammatical conventions for their grade level daily.  In addition, a writing prompt for the entire campus will be given once a nine weeks (beginning mid-way through the 2nd nine weeks) for PK-5th which will be scored using a grade level appropriate rubric.	Teachers Admin CIS	Improved writing, revising, and editing as evidenced by end of unit common formative and/or summative assessments and the STAAR writing test in grade four.	65%	X		
Critical Success Factors CSF 1 CSF 3 CSF 7  10) The admin team including the CIS and Interventionist will do writing specific walkthroughs once a month with specific focus on the components of Writer's Workshop (as taught and modeled during PLC) and revising and editing. Immediate feedback will be given as well as the data collected being used to drive further Professional Development.			60%	75%	100%	

Critical Success Factors	Admin	Improved writing, revising and editing as				
CSF 1 CSF 4 CSF 5	CIS	evidenced by end of unit common	21%	30%	60%	
11) Brookhaven will implement a Young Authors Day where students will have the opportunity to share their writings/book with other students and staff at the end of the year based on writings from the implementation of Writer's Workshop.	Instructional Aides	assessments (formative and summative) and the 4th grade STAAR Writing.				
Additionally, each nine weeks students will be selected to participate in an Author's Tea where they will share their writing with parents and invited members of the community.						
	= Accomplish	hed = Continue/Modify =	- No Progress	= Discontinue		

**Performance Objective 5:** By the end of the 2018-2019 school year, 80% of all 3rd - 5th graders will meet the achievement standard (Domain 1) on STAAR Math. By the end of the 2018-2019 school year, 75% of the 4th - 5th grade students will achieve 1 year growth as measured by MAP Math the and STAAR.

			Reviews				
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative	
			Nov	Jan	Mar	June	
Critical Success Factors CSF 1 CSF 7  1) Teachers will follow the TEKS Resource System and will utilize strategies from Math Misconceptions, Comprehending Math and Investigations in daily lessons. This will apply to all students to include ELL, Special Education, 504, G/T, and At-Risk.  This will include incorporating aligned math vocabulary from the TEKS based on the grade level curriculum and problem solving into daily lessons.	Teachers Admin CIS	Student progress Monitoring through common unit assessments, MAP assessments, CIRCLE and STAAR.	45%	80%	100%		
The new TRS resources will be studied and used along with the Enhanced Document to ensure teacher clarity and alignment.							
Critical Success Factors CSF 1 CSF 2  2) The Problem-Solver will be implemented in every grade level as a part of instruction at least once a week. Problem-Solving strategies will be utilized and modeled with real-world connections daily.	Admin Teachers CIS	A continuous improvement in the application of skills as evidenced by grades improving weekly to ultimately having 75%-80% of all students successfully solving word problems.	35%	85%	100%		

Targeted Support Strategy Critical Success Factors CSF 1  3) Additional Targeted Support will be provided to All Students including African American, Pacific Islander, students of Two or More Races, and Economically Disadvantaged students in order to increase the academic achievement status of students meeting grade level standard in math by incorporating hands-on activities and the use of manipulatives in the lesson design to offer a visual for students to make a deeper connection, especially for 4th grade students.	Teachers Admin CIS	Students will show growth and progress on common unit assessments (formative & summative), MAP and CIRCLE assessments and STAAR.	45%	70%	85%	
Targeted Support Strategy Critical Success Factors CSF 1 CSF 2 CSF 4  4) Additional Targeted Support will be provided to All Students including African American, Pacific Islander, students of Two or More Races, and Economically Disadvantaged students in order to increase the academic achievement status of students meeting grade level standard in math by implementing Guided math to provide specific and purposeful small group instruction based on the last assessment as well as students identified while noticing from the current learning to enhance the core instruction.  The Do the Math kits will also be utilized with RtI students as identified to help build the foundation and link the skills.	Admin	Students will show growth and progress on common unit assessments (formative and summative), MAP, CIRCLE, and STAAR.	30%	60%	80%	

Critical Success Factors	Teacher CIS Interventionist	Students will show an increase in retention of the content as evidenced by increased numbers of students passing common assessments and STAAR as well as an increase of students on grade level on the EOY MAP and CIRCLE assessment.	50%	75%	100%	
The spiraling will be reviewed and with various strategies being modeled.						
Critical Success Factors CSF 1 CSF 4  6) In all grade levels, ST Math will be incorporated as a curriculum supplement. It will be utilized not only as a computer-based program, but it will also be incorporated into the math class lessons.	Teachers Admin CIS Campus Tech	85% of the students will reach the EOY goals for ST Math.  Student growth and progress will be accomplished on all unit assessments, MAP, CIRCLE and STAAR.	65%	90%	100%	
	00% = Accomplish	hed = Continue/Modify =	= No Progress	= Discontinue		

# Goal 2: Killeen ISD will recruit, employ, develop, and retain a highly effective staff that proactively engages students for success.

**Performance Objective 1:** By the end of 2018-2019 school year, 100% of all professional staff members will participate in a minimum of four district or campus professional development sessions covering a variety of research based learning to build teacher capacity to be more effective in interventions and instruction to include through PLC's.

				Rev	riews	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative
			Nov	Jan	Mar	June
Critical Success Factors CSF 1 CSF 7  1) Teachers will be provided Professional Development to help support the diverse learning needs of the students by fostering non-cognitive traits that improve student achievement and addressing teaching with Poverty in Mind.	All staff CIS Admin team	Increased student performance in all content areas as evidenced by End of unit summative assessments and state STAAR tests for students in grades 3-5.	53%	85%	100%	
Staff participating in professional development during the summer will share the new research-based learning strategies with staff members on campus during staff meetings, PLC meetings, and special after school sessions.						
Follow through to the PDs will include but not be limited to classroom observations and model teaching.						

	1					<del>1</del>
Critical Success Factors	CIS	Increase in the number of new teachers				
CSF 1 CSF 6 CSF 7	Admin Team	wanting to remain at Brookhaven at EOY.	90%	100%	100%	
2) The CIS will be in charge of the						
mentoring program. In that capacity, the CIS						
will ensure that each first year teacher is						
provided a mentor.						
The CIS will meet with mentors and proteges						
to discuss progress and needs.						
r . C						
New teachers will be provided ongoing						
professional development at the campus						
level on research based instructional						
practices.						
Critical Success Factors	CIS	Increased student performance in all content				
CSF 1 CSF 7	Interventionist	areas as measured by Common formative	61%			
2) T. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Admin	and summative assessments quarterly				
3) Teachers needing help in content will be given an opportunity to observe team	All teachers					
members teaching using the Pineapple Chart						
and technology chart system.						
and technology thait system.						
The CIS and Interventionist will demonstrate						
research based, high level instructional						
practices that meet the needs of all students.						
Critical Success Factors	CIS	Improved instructional delivery that				
CSF 6 CSF 7	Teachers	includes high level discourse, questioning,	29%	700	10000	
	Admin	and student work. This will be evident and	29%	70%	100%	
4) The CIS, admin team, and teacher experts	μ Millilli	documented during targeted walkthroughs.				
will ensure the implementation of		documented during targeted warkinoughs.				
Restorative Discipline practices.		Decrease in the number of students sent to				
		the office with minor offenses every quarter.				
Teachers struggling in classroom		une office with fillion offenses every quarter.				
management will receive modeling of the						
Restorative practices strategies.						

	<del>i</del>					
Critical Success Factors	Teachers	A decrease in the number of students				
CSF 1 CSF 2 CSF 4 CSF 7	Admin	identified as At-Risk,	30%	100%	100%	
5) PLC learning for teachers will include a	CIS					
focus on Webb's Depth of Knowledge,						
Hess's Cognitive Rigor Matrix, and research		Increased student performance in all content				
based strategies such as the Gradual Release		areas as evidenced by End of unit				
of Responsibility. Teachers will also discuss		summative assessments fo all grades and				
best practices for instructing and questioning		state STAAR tests for students in grades 3-5				
ELL and SPED students, as well as increased						
hands-on activities for our African American		An increase in ELL students receiving				
Subgroup.		Mastery of standards at Level II on the				
		STAAR assessments.				
Critical Success Factors	CIS	An increase in the number of students				
CSF 1 CSF 4 CSF 7	Teachers	identified as Gifted and Talented.	45%	70%	80%	
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6) The CIS will work with teachers to						
continue awareness of the characteristics of						
gifted and talented students.						
Time will be made available for cluster						
teachers to meet and collaborate on lesson						
planning, share strategies on enriching the						
curriculum to meet the needs of the gifted						
learnesr, and discuss the vertical alignment						
of the required TPSP project.						
Each cluster teacher will be required to plan						
and provide enrichment opportunities for our						
students daily,						
ovaring adily,						

	1					1
Critical Success Factors	All staff	Best practices taught are observed in the				
CSF 1 CSF 2 CSF 3 CSF 4 CSF 7		classrooms during walk-throughs and	50%	100%	100%	
7) A campus momentum plan will be		formal observations.				
developed collaboratively and will outline a						
cohesive year-long professional development		Staff journals will display anchor charts				
plan to address the district wide problem of		representing the learning.				
practice as well as specific needs identified						
for the campus.		Students ability to restate their learning in				
		their own words.				
		Student discourse increased by 40%.				
		_				
		Students' ability to respond correctly to				
		higher level questions and justify their				
		thinking increased by 40%.				
		Target and task alignment 100% of the time.				
Critical Success Factors	Cadre of teachers	1. Students are doing what they were asked				
CSF 1 CSF 2 CSF 7	Administration	to do.	50%	75%	100%	
	team	lo do.	30%	75%	100%	
8) The campus leadership team and the		2. Students are interacting with the learning				
trained cadre of teacher leaders will lead		target and the learning task in various ways.				
campus-based Instructional Rounds in the		larget and the learning task in various ways.				
Fall, Winter and Spring that will focus on the						
district problem of practice and essential		3. Student work, responses, discourse,				
questions identified in the campus		questions, and language are at the				
momentum plan which also reflect specific		application level or above in blooms				
needs of the campus.		taxonomy.				
		4. The goal and target are derived from the				
		IFD.				
		5. The cognitive levels of the target, task,				
		and student work are aligned to the				
		cognitive level of the standard.				
		All students will achieve a year's growth in				
		all content areas by EOY				

Critical Success Factors				$\neg$				
CSF 1 CSF 2 CSF 3 CSF 7					50%	90%	100%	
9) Teachers will be provided an opportunity								
to plan for a full day every nine weeks. Subs								
will be hired to cover the classes during this								
time. During this planning, teachers will be								
involved in a deep study of the								
IFD,YAG,TAG and VAD to include								
studying the standards using the TEK								
Resource System, methodical review of the								
unit assessments, performance indicators,								
and development of common lessons and								
assessments. Teachers will plan for and								
provide learning experiences for students								
using hands on activities and real life objects								
based on review of common								
formative/summative assessment data.								
This will help to ensure Teacher Clarity and								
time to collaborate collectively to identify								
research-based strategies to implement in the								
classroom.								
	00%			0%				
	= Accomplish	ied 🗾	= Continue/Modify	=	No Progress	= Discontinue		

# Goal 3: All Killeen ISD personnel will promote effective parental and community involvement through communication, participation, and partnerships in accomplishing the district's goals.

**Performance Objective 1:** Through our parent outreach program, weekly communication, Family Nights, Parent grade level meetings, and various other activities designed to equip our parents with the strategies and materials needed to assist students at home, there will be a continual 10% increase in parental involvement over the next three years to reach a minimum of 90% of our parents participating in school organized activities by 2019-2020 school year.

				Rev	iews	
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative
			Nov	Jan	Mar	June
Critical Success Factors CSF 1 CSF 4 CSF 5  1) To promote student achievement, school staff will organize and encourage parents and students to participate in math, reading/writing, family game night, and science nights.		Increased student achievement in all subject areas as evidenced by summative and state assessments.  Increased participation as evidenced by sign in sheets, pre and post parent surveys	44%	80%	100%	
These activities will have a strong emphasis on educating parents on ways to help their students with school work at home. The intent is also to increase parental involvement and the opportunity to continue to bridge the home and school relationship.						
Parents will be given a one time tardy pass for attending after school events. One will be given per family.						

		<u> </u>				
Critical Success Factors CSF 1 CSF 4 CSF 5  2) The Parent Program contact will plan activities related to increased community participation as follows: Early Literacy Community Out Reach Program for toddlers/pre-school students and parenting classes. The Parent Program contact will also provide classes which promote parenting skills and homework help.  Monthly newsletters will be sent home to inform parents of community activities and events. Additionally, the Parent Program contact will be present at all after school events to recruit volunteers and give volunteer information.	admin team	Increased student achievement in all subject areas as evidenced by benchmark, summative and state assessments.  Increased participation as evidenced by sign in sheets, pre and post parent survey	42%	80%	100%	
Critical Success Factors CSF 5 CSF 6  3) Brookhaven staff, teachers, and administration will use agendas, email, Connect-Ed calls, phone calls, newsletters, and parent/teacher conferences to communicate with parents weekly.	All staff	95% of our parents will communicate satisfaction with the timely communication between that teachers and parents as measured by the EOY parent survey.	75%	90%	100%	
Critical Success Factors CSF 1 CSF 5  4) Team members will include parent communication as part of the team behavior management plan when students are doing well, not just misbehaviors.	All staff	95% of our parents will communicate satisfaction with the timely communication between the teachers and parents as measured by the EOY parent survey.	46%	85%	100%	

Critical Success Factors		A marked increase (80%) in the number of				
CSF 1 CSF 5 CSF 6	Admin team	parents participating in school activities by EOY	65%	80%	90%	
5) The admin team and the Parent Program contact will continue to encourage parent						
participation by engaging parents through						
parent informational sessions. Sessions will						
include a review and distribution of the Title						
1 program, the Parent and Family Engagement Policy and the Home school						
Compact.						
Each grade level will have a parent						
information night at the beginning of the						
year and prior to each family night to give strategies that can be used at home. STAAR						
testing grades will have another information						
night prior to STAAR testing. The intent is						
to equip parents with tools to use at home to						
help their child be more successful.						
Newsletters will be sent home weekly or						
biweekly with curriculum content focus for						
week/month. They will also contain tips and strategies for parents to use at home to help						
their students be more successful.						
Critical Success Factors	Club sponsors	There will be a 95% satisfaction rate on				
CSF 5		parent post surveys in regards to the school's communication about extra curricular	44%	100%	100%	
6) All staff sponsoring a club will ensure that		activities at EOY.				
parents are kept informed on matters related to the club including cancellations of						
meetings in a timely manner.						
Critical Success Factors	Parent Liaison	There will be an increase in the number of				
CSF 1 CSF 5		volunteers who rate time spent at	46%	100%	100%	
7) The parent liaison will work with	Campus administration	Brookhaven as meaningful as documented in the post parent survey.				
volunteers to ensure that the work they are engaged in is meaningful and will contribute	adiiiiisti atioii	F Par ent sai . e., .				
to an increase in student performance.						
r						
Parent Liaison will conduct Volunteer						
orientation sessions on a regular basis.						

Critical Success Factors CSF 5 CSF 6  8) The PTA has been re-established at Brookhaven to strengthen the Parental Involvement and support while also increasing community involvement. Active parents will be identified.	Admin Team Parent Liason	There will be an increase in parent involvement and volunteers supporting various events and programs.	40%	70%	85%			
Critical Success Factors CSF 1  9) Community, district, and campus resources will be researched and consistently utilized to meet the needs of our economically disadvantaged and At-Risk students.	Admin Team Teachers	All students will have their needed supplies which will result in an increase in homework completion and increase in passing percentage on classwork and assessments.	38%	64%	85%			
= Accomplished = Continue/Modify = No Progress = Discontinue								

# Goal 4: Killeen ISD will provide a safe, healthy, secure, and orderly environment for students, staff, families and community.

**Performance Objective 1:** By June 2019, the percentage of discipline referrals received by students will decrease by 5% when compared to previous year's data. In addition, Brookhaven will promote a healthy, secure and orderly environment for students, staff, families, and the community.

			Reviews				
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative	
			Nov	Jan	Mar	June	
Critical Success Factors	All staff	Increased number of students nominated to					
CSF 1		particpate in Bronco of the month as	49%	70%	100%		
1) The Counselors at		evidenced by the sign-in sheets					
Brookhaven will recognize							
those students who exemplify							
character traits of the month							
(Bronco of the Month).							
Staff members will continue							
to recognize all students for							
academic performance,							
grades, behavior and attendance through							
incentives such as (but not limited to) block							
parties, Attend-Dances, Movie Night, and							
recognition through Awards Ceremonies.							
In addition, we will implement a cafeteria							
reward incentive program to improve							
cafeteria behavior.							
Critical Success Factors	Counselors						
CSF 1 CSF 5			15%	70%	100%		
2) The staff at Brookhaven will implement							
the Bully Reporter program.		A decrease in the number of students being					
, r · · · r · · · · · · ·		bullied or bullying others as verified by the					
Parents, students, and staff will be given		number of bully cases.					
information on the system and how to use it		<u> </u>					
responsibly and appropriately.		An increase in the number of students being					
1111		good, positive role models.					

Critical Success Factors	Teachers and					
CSF 1 CSF 4	administrators		50%	80%	100%	
3) Students not receiving a disciplinary		Decreased number of office referrals and				
referral will earn an incentive reward such as		office visits.				
		office visits.				
an extra recess, game day, dance, and name						
posted on the Discipline Wall of Fame each						
nine weeks.						
Critical Success Factors	Teachers	Increase in student achievement.				
CSF 1	Admin		45%	80%	100%	
4) Incentives for students who have made a	Counselors	More students completing classwork				
1 /	Librarian					
difference at Brookhaven through:						
exemplary academic work, volunteerism,						
helped others etc will include but not be limited to:						
1. Mention in the morning announcements						
2. Name on the wall outside the library (						
MyOn point Leaders)						
3. Free time on the computer						
4. Opportunity to volunteer as a reading						
buddy in the lower grade levels						
5.Participation in pride time						
( Fridays)						
6. Tangible rewards in the library						
Critical Success Factors	Admin team	Documented increase in teacher satisfaction				
CSF 6		rate on the pre and post surveys.	40%	50%	100%	
5) The administration team will continue to						
systematically recognize and reward						
individuals and teams for contributions						
toward campus goals. Incentives used will continue to be:						
<ol> <li>Jean day</li> <li>Gift of time</li> </ol>						
3. written notes						
4. Mention in the principal's weekly staff						
email 5						
5. recognition on the Bright wall						

Critical Success Factors CSF 1 CSF 6 CSF 7  6) The counselors will support new/and returning teachers by providing professional development on Restorative Discipline.  To further work with teachers on this, counselors will provide guidance to students exhibiting difficulties in academics and behavior especially in the area of conduct towards others.  Additionally, we will reorganize and review de-escalation techniques and restraints with	Counselors All staff	A decrease in the number of students referrred to the office for discipline.  A decrease in the number of students assigned to DAEP from 4 to 2 by EOY.	30%	30%	100%	
CPI (Non-violent Crisis Prevention) trained staff on a monthly basis.  Critical Success Factors	All staff	A decrease in the number of students referred to the office for discipline.  A documented increase in parent teacher communication.	100%	100%	100%	

Critical Success Factors CSF 1  8) To encourage and improve attendance, the NBA (Never Been Absent) program will be implemented and students with perfect attendance will be given:  1. Certificates during the semester award ceremonies.  2. Honorary mention in morning announcements every 4.5 weeks.  3. Tangible rewards for students with perfect attendance for the year.  4. A basketball each semester for perfect attendance.  5. Name added to the NBA wall each nine weeks.	Admin staff	Improve student attendance rate from 93% to 98% by EOY	30%	70%	100%	
Critical Success Factors CSF 1 CSF 4  9) Students will meet the state's required time in PE.  Students will also participate in Hoops for Hearts, fitness gram, and the after school fitness club.	All staff	Fitness gram will document an increase in student wellness.  There will be an increase in the number of students participating in the after school fitness club.	50%	100%	100%	
Critical Success Factors CSF 1 CSF 5  10) The counselor's will provide guidance sessions for students and parents regarding Early Mental Health & Suicide Prevention. This will be a part of the Social Emotional Learning that will benefit both the students and the staff.			46%	85%	100%	

Critical Success Factors		Documented growth in parent satisfaction a evidenced on the Parent Surveys.	90%	100%	100%	
Additionally, Pastries with the Principal will continue one for each nine weeks to offer parents an opportunity to offer ideas and suggestions, receive information and strategies, and share. This is in conjunction with PTA to give the parents a voice.						
	= Accomplish	= Continue/Modify	= No Progress	= Discontinue		

Goal 4: Killeen ISD will provide a safe, healthy, secure, and orderly environment for students, staff, families and community.

**Performance Objective 2:** By the end of the 2017-2018 school year, attendance will improve by 2%.

			Reviews			
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative
			Nov	Jan	Mar	June
Critical Success Factors CSF 1  1) Brookhaven will continue the Never Been Absent (NBA) All-Stars Program as an incentive to increase student attendance. They will receive a basketball at the end of each Semester that they meet the criteria.  We will also have "AttendDances" for students with perfect attendance each nine weeks.  Students will also be recognized and displayed on a wall in the hallway.	Admin Counselor Teachers	The attendance rate will increase by 5% showing fewer absences.	47%	85%		
Critical Success Factors	Counselors Teachers Admin	The total number of absent students will decrease as compared to the previous year.  The attendance percentage will increase by 5%.	45%	100%	100%	
= Accomplished = Continue/Modify = No Progress = Discontinue						

# Goal 5: Killeen ISD will maintain efficient and effective management of resources and operations to maximize learning for all students and staff.

**Performance Objective 1:** Throughout the 2017-2018 school year, Brookhaven will increase student learning and instructional management by empowering teachers at Brookhaven with strategies on implementing and embedding the use of technology that will increase their use of technology in the classroom by 75%.

	Monitor Strategy's Expected Result/Impact	Reviews				
Strategy Description		Strategy's Expected Result/Impact	Formative			Summative
			Nov	Jan	Mar	June
Critical Success Factors CSF 1  1) We will continue to increase the use of technology to engage students and improve academic performance. Staff development will be provided during PLC and afterschool sessions on how to use the technology and ways to integrate the technology with the curriculum.	Campus Tech Admin team	Increased student engagement as observed during walk-throughs.	30%	80%	100%	
We will also implement a "Technology Geeks" chart for teachers to sign-up to observe "guru" teachers using technology during instruction.						
2) The Campus Instructional Technologist will work with other educational agencies and/or organizations to provide video conferencing and networking opportunities for all students (Pre-K -5).	Principal  Campus technologist	Documented growth in use of technology on the pre and post technology use survey.	10%	X	X	

The Campus Tech will provide ongoing professional development at the campus level to integrate technology with classroom instruction, and continue to provide training for staff on engaging students using technology.	Teachers Campus Tech	Documented growth in student engagement at EOY as evidenced by the EOY Survey.  Documented growth in use of technology on	10%	85%	100%	
4) Students will utilize web-based science, math, and reading instruction sites to improve engagement, comprehension and concept visualization during focused instruction.  Suggested sites include Gizmos, Stem Scopes, Education Galaxy.	CIS Science lab teacher classroom teachers Campus Tech	90% mastery on the STAAR test at EOY for students in 5th grade and a 10% increase on the 3rd and 4th grade STAAR test.  Online usage reports would reflect consistent usage. All students will document proficiency based on weekly quizzes, end of	35%	85%	100%	
Critical Success Factors CSF 1 CSF 4  5) Brookhaven will begin implementing BYOD in grades 3-5. Parent notification, contracts, and rules will be sent home to ensure a smooth implementation. This will help increase the use of technology for research, visualization, and projects.	Campus Tech CIS Teachers Admin	unit assessments, and student work samples.  Documented growth on MAP assessments for reading and math showing a minimum of a 10% growth.  70% mastery on the 5th grade STAAR Science and 4th grade STAAR Reading and Math.	0%	40%	45%	
= Accomplished = Continue/Modify = No Progress = Discontinue						

Goal 5: Killeen ISD will maintain efficient and effective management of resources and operations to maximize learning for all students and staff.

**Performance Objective 2:** During the 2017-2018 school year, the master schedule will ensure protected instructional time and will provide teachers adequate time for collaboration, studying the curriculum, and planning for instruction and interventions to maximize learning for all students and staff.

			Reviews			
Strategy Description	Monitor	Strategy's Expected Result/Impact		Formative		Summative
			Nov	Jan	Mar	June
Critical Success Factors CSF 1 CSF 2 CSF 4  1) The staff at Brookhaven will utilize the RtI process to identify struggling students in need of intervention during Bronco Time (intervention block).	All staff	A documented decrease in the number of students who qualify for Tier 3 interventions.  A documented decrease in the number of grade level failures.	80%	100%	100%	
Critical Success Factors CSF 1 CSF 4  2) The master schedule will detail specific times set aside for grade level planning, PLCs, intervention block, and subject-specific instructional time.		Walk-through data that indicates schedules are being followed and the teachers are consistent with instructional focus.	100%	100%	100%	
= Accomplished = Continue/Modify = No Progress = Discontinue						